

## **BUSINESS UPDATE RUSSIA & UKRAINE**

The 2<sup>nd</sup> Quarter and 1<sup>st</sup> Half 2004

September 2004

# Operating Review - 2nd Quarter/1st Half 2004

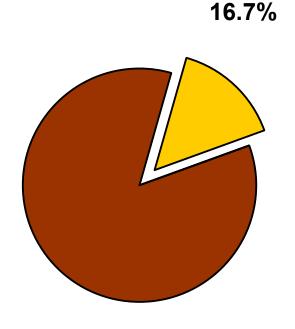


- Outperforms the market both in Russia and Ukraine
- Focus on higher margin brands
- Extremely strong performance of the global brands along with the local premium brands
- Increased market share both in Russia and Ukraine
- The highest net income result
- Continued brand and packaging innovations

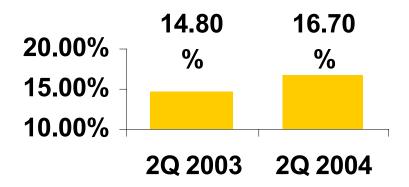
## **SUN Interbrew Market Share - Russia**



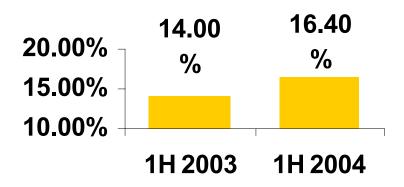
## <u>Russia</u>



### **Second Quarter 2004**



### First Half 2004

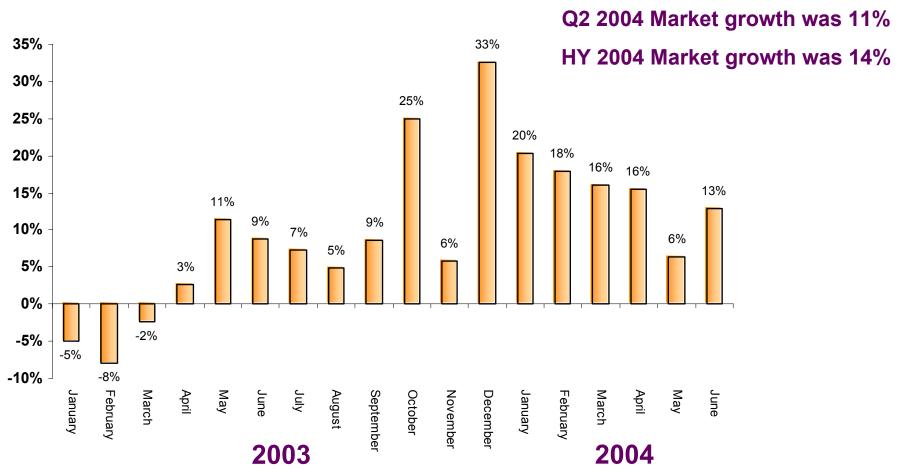


Source: SIL estimation, State Statistics Office

## Market Growth. Russia



Q2 2004 SUN Interbrew's volume growth was 24% HY 2004 SUN Interbrew's volume growth was 37%



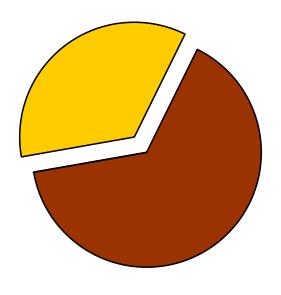
Vs. the same period of previous year

## **SUN Interbrew Market Share - Ukraine**

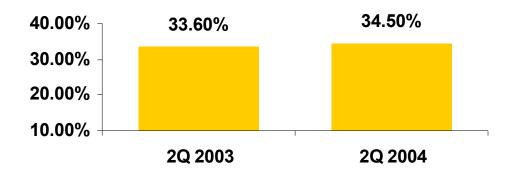


## <u>Ukraine</u>

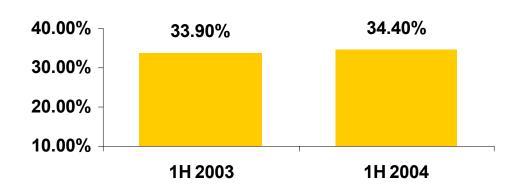
34.5%



### **Second Quarter 2004**



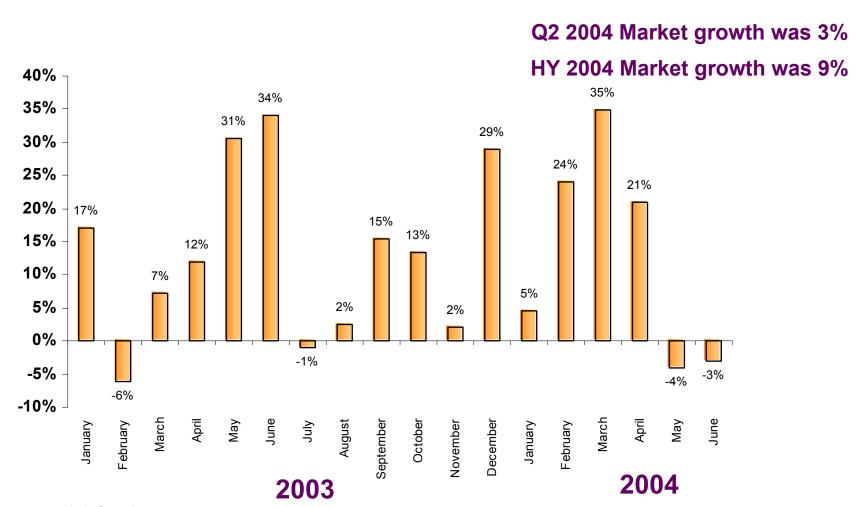
### First Half 2004



## Market Growth. Ukraine



Q2 2004 SUN Interbrew's volume growth was 6% HY 2004 SUN Interbrew's volume growth was 11%

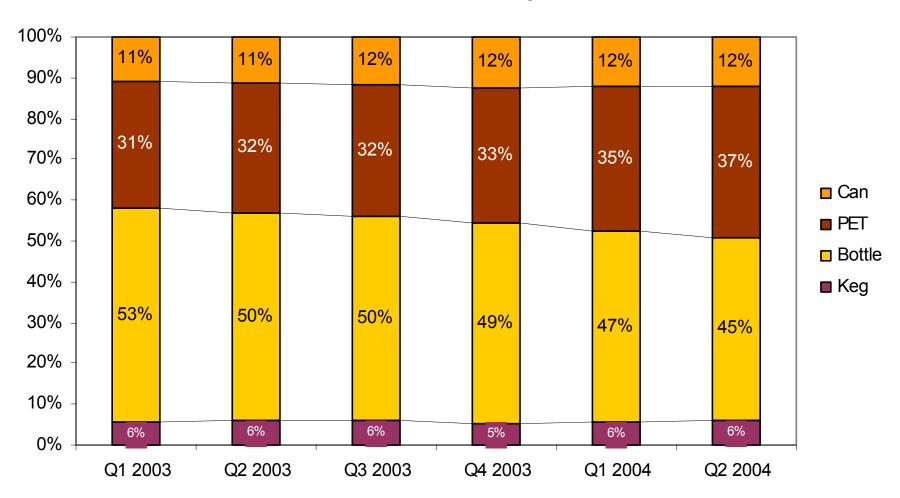


Vs. the same period of previous year Source: Ukrpivo, Derzhcomstat

## Beer Market Volume by Pack. Russia

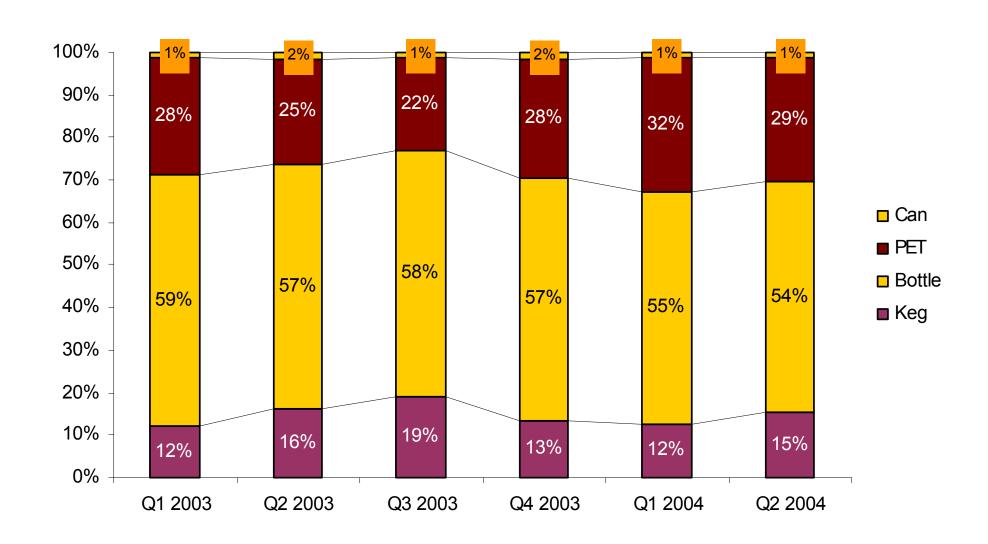


### **Bottles share declines at the expense of PET**



## **Beer Market Volume by Pack. Ukraine**





## **Innovation in Brand Varieties & Packaging**



### **RUSSIA**

Multipacks

Test Market: 2x2 packs for 50cl bottles for 3 brands: Stella Artois<sup>®</sup>, Beck's<sup>®</sup> and Staropramen<sup>®</sup> Production in Klin from May 2004

### **UKRAINE**

- Launch of Rogan Kampai dry beer and Chernigivske Bila Nich in 0.5l BNR. Volume sold in Q2: 13.87 kHl and 14.38 kHl
- In June 2004 launch of Chernigivske Bagryane in KEG 50





## Marketing Q2 2004 milestones



### **STELLA ARTOIS®:**

#### **RUSSIA**

- 52% volume growth in Q2 2004 vs. Q2 2003
- National TV campaign
- Cannes Film festival and Movie sponsorship campaign in press
- Beer draught Master for Amateurs consumer promotion in 7 Mio+ cities
- Consumer program in cinemas in Moscow and all over Russia

#### **UKRAINE**

- 57% volume growth in Q2 2004 vs. Q2 2003
- "The Day After Tomorrow" Movie promotion: joint with 20th Century Fox: TV & radio & outdoor
- Print campaign in cinema and glossy magazines
- National Cinemas campaign





## Marketing Q2 2004 milestones



### BECK'S®:

#### **RUSSIA**

- Volume growth 107% vs. Q1 2004
- Launch of multi-packs in key accounts
- National TV campaign in April
- Beck's<sup>®</sup> club program continued in Moscow
- Distribution push with special incentive programs for distributors and retail
- After launch in March Keg share gain 6% of total brand
- Beck's® street cafes installation

#### **UKRAINE**

- Break Glass and Droplet TV campaigns
- OOH: city-lights program in 6 key cities
- Bill-board placement
- POS materials, fridges and displays placement program







## **STAROPRAMEN®:**

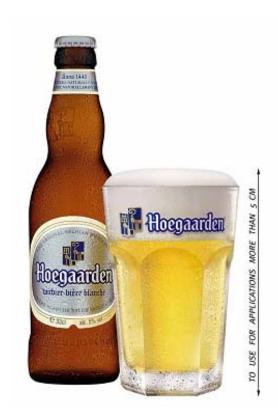
- 65% volume growth in Q2 2004 vs. Q2 2003
- Staropramen<sup>®</sup> image TV campaign continued till
  June
- Keg launch supported by consumer program in on-trade "Czech days with Staropramen®"





### **HOEGAARDEN® & OTHER BELGIAN SPECIALTIES:**

- In Q2 2004 SIL Russia took under full control import of Belgian specialties
- Belgian specialties in bottles were launched in March and kegs in May
- Hoegaarden® Kegs sales show good dynamics and occupy 35 % of total brand sales





### **SIBIRSKAYA KORONA:**

- 63% volume growth in Q2 2004 vs. Q2 2003
- National TV campaign "Yantarnoye"
- Start of "Birthday with Siberian Crown" promo
  - 6 biggest cities
  - high response rate 800 participants per day
  - word of mouth effect





### **KLINSKOYE:**

- 27% volume growth in Q2 2004 vs. Q2
- New Klinskoye Arriva extension in transparent bottle is the main driver for Klinskoye growth
- "Break through" in the East with +119% volume growth in Q2 2004 vs. Q1 2003.







### **TOLSTIAK:**

- 5% volume growth in Q2 2004 vs. Q2 2003
- New Tolstiak Grechishnoye variant reached
  4% in brand portfolio and became #1
  Buckwheat beer in the world
- Advertising campaign on TV



## Marketing Q2 2004 milestones - Ukraine



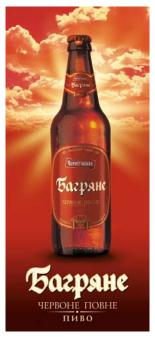
### **CHERNIGIVSKE:**

- Chernigivske market share in Q2 2004 grew to 18,9% (vs. 15,2% in Q2 2003)
- Quality TV campaign around Klitschko fights
- Image TV campaign continued
- Launch of Chernigivske Bagryane Ukrainian Red beer – in 1lt PET

#### **CHERNIGIVSKE Bile:**

- New TV campaign
- Launch of Bila Nich dark unfiltered line extension of Bile – in 0,5 lt glass bottle





## Marketing Q2 2004 milestones - Ukraine



### **ROGAN:**

- Rogan market share in Q2 2004 grew to 10,9% (vs. 9,7% in Q1 2004)
- "Hello, Rogan!" national consumer promo campaign launched for April-July in partnership with Kyivstar one of the two biggest Ukrainian mobile communications operators
- New Rogan line-extension launched Rogan Kampai, bottle 0,5
- Regional consumer promo campaign launched in ontrade in North-East and South-East linked to European Football Championship 2004
- Rogan Legke switched to BNR bottle





# **Key figures of the second quarter 2004\***



	Q2 2004	Q2 2003	Change	Change, %
Volume	5.8	4.9	+0.9	17.5%
Net Sales	215.7	146	69.8	47.8%
Gross Margin	40.9%	44.6%	-3.7%	
Operating Income	32	21.8	+10.2	46.7%
EBITDA	51.9	37.6	+14.3	37.9%
EBITDA Margin	24.1%	25.8%	-1.7%	
Net Income	21.8	11.6	+10.3	88.7%

<sup>\*</sup>Figures are given in m hl, €m, %

# **Key figures of the first half 2004\***



	HY 2004	HY 2003	Change	Change, %
Volume	9.7	7.5	+2.1	28.3%
Net Sales	349.4	229.1	120.3	52.5%
Gross Margin	38.9%	41.3%	-2.4%	
Operating Income	37.3	19.9	+17.5	87.8%
EBITDA	69.1	45.2	+23.9	52.8%
EBITDA Margin	19.8%	19.7%	0.1%	
Net Income	20	4.5	+15.5	344.8%

<sup>\*</sup>Figures are given in m hl, €m, %

# **Cost Management**



	Q2 2004	Q2 2003	Change	HY 2004	HY 2003	Change
Gross profit, €/hl	15.2	13.3	14.5%	14.0	12.6	11,0%
Sales, marketing and distribution costs/Net sales, %	22.070	25.3%	-2.7%	24.3%	27.3%	-3.0%
General and Administrative expenses/ Net Sales,%	3.470	4.3%	-0.9%	3.9%	5.3%	-1.4%